



SINGAPORE CRICKET ASSOCIATION

ANNUAL REPORT 2024-2025

GOVERNING BODY OF INDOOR AND OUTDOOR
CRICKET IN SINGAPORE



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About Us



The Charity was set up on 4 November 1965 as a society. It was registered as a charity under the Charities Act (Chapter 37) since 1 February 2011. SCA has a Constitution and By-laws as its governing instrument.

Unique Registration Number (UEN):

S65SS0010H

Registered address:

229 Mountbatten Road, #03-31, Singapore 398007

Auditor:

S B Tan Audit PAC

Bankers

DBS Bank

Advisor:

Minister Indranee Rajah

Investment in Fixed Deposits:

CIMB Bank

Objectives

- a. To develop and promote the sport of cricket in Singapore by raising the level of awareness, understanding, and participation in the sport.
- b. To represent Singapore at regional and international Cricket Competitions and meetings.
- c. To identify and nurture talented men and women cricketers to compete and excel at the international level.
- d. To raise the standard of cricket in Singapore whilst instilling in our cricketers the sport's traditional values and ensuring that it is played in the true spirit of the game.

Policies

Finance and Funding

The Charity is financially supported by grants from SportSG, the International Cricket Council, Asian Cricket Council, sponsorships, donations and revenue generated from cricket-related events, activities, and training/coaching programmes.

Our Vision

To develop the game by making cricket a recognised and enjoyable sport for all levels and ages of players in Singapore by embedding cricket into the culture and passion of the people of Singapore.

Our Mission

SCA's key values are embedded within our mission statement:

The Singapore Cricket Association is the guardian of a contemporary game in Singapore. SCA is an accessible, financially viable, vibrant, performance-driven organization. Self-sufficiency is valued within SCA, members, clubs, players and other stakeholders of cricket. We aim to be among the top echelon of cricket associations in this region in all aspects of our organization.



MISSION STATEMENT OBJECTIVES



AS A GUARDIAN

- Develop a self-sufficient and well-administered National Cricket Body
- Spread the game of cricket to all in Singapore and be the advocate for the game at national level
- Uphold and promote the positive values associated with the spirit of cricket
- Clearly defined and communicated roles of SCA and its member clubs ensuring efficient delivery of the game
- Be the leading gateway for development of cricket in Singapore through an emphasis on Administration/Governance, Education, Player Pathways, High Performance and Facility Development
- Ensure quality governance and administration
- Innovative presentation of the brand "cricket"
- Career development pathways for staff, coaches, and players
- Financially viable with appropriate sustainable funding

VIBRANT

- Quality staffing
- Honest, Transparent and Reliable
- Strong and viable professional culture
- Cost-effective, quality facilities
- Relevant playing options
- Broad participation (active and passive)
- Responsive to stakeholders' reasonable needs

PERFORMANCE DRIVEN

Defined success measurements in the following areas:

- Sustained demand for cricket
- Competitive representative teams
- A high proportion of local players play in national representation teams Sustained financial performance

SELF-SUFFICIENCY

- Retain strong, independent governance while supporting the national vision
- Encourage strong governance and independence of all members within the bounds of the SCA strategic plan
- Encourage self-sufficiency among our elite players in their cricket and life skills

STANDARDS OF EXCELLENCE

- Set our own standards taking into account the Singapore sports environment
- High standard of communication with all stakeholders, International Cricket Council, Asian Cricket Council and cricket public

MESSAGE FROM THE PRESIDENT



Audi alterem partem.

The Latin phrase means : “let the other side be heard”, concomitant with the position that one’s views and conclusions are founded on appreciating the full facts and complete picture.

Sadly, ill-informed critics have poured unwarranted scorn on local cricket, harping on issues that do not exist except in their imaginary minds. The social media platform occasionally sees messages, no doubt inspired by artfully-crafted language inspired by artificial intelligence, generating views that are at variance with reality.

One reads of the alleged poor work done by the Singapore Cricket Association that will allegedly result in the authorities taking away the West Coast Ground (“WCG”) . Another reads that Singapore cricket has slipped in the world rankings because of SCA’s neglect.

Some attend meetings and take positions without verifying the information that they have been fed by others with hidden agenda. They question, at length, on non-existent issues when the simple method via utilization of common sense dictates that their queries be premised on correct facts which they ought to verify with the SCA first. Instead, they lend themselves to common and convenient use by the rumour mongers, and in the process take an unnecessary antagonistic stance when authentication would have put paid to all misinformation.

Let me state the hard and relevant facts.

SCA was handed the WCG by the authorities in a densely-forested state sometime in January 2024. Huge rains followed shortly. The land was uneven, and rife with dangerous pythons and snakes, among other dangerous species. Had the options been more palatable, SCA would have declined this offer. The reconstruction of an unplayable area was not SCA’s task, or within its expertise. However, given the lack, or even complete absence of cricket grounds available to SCA, the SCA made the bold decision to take on the challenge in its quest to meet as much as possible the demands of local cricket.

In time, the WCG was transformed into cricket-playing condition despite huge and unanticipated challenges. Three cricket pitches were laid. The SCA turned a forest into a playing field, much to the rejoice of the cricket-playing community and perhaps to the chagrin of the die-hard critics.

Pictures paint a thousand words.

Here, I share pictures that tell the story of the WCG in an unadulterated fashion. Neutrality demands that one pats SCA on the back, showering it with praise for its hard and dedicated work in serving the cricket community. That the SCA staff worked overtime and stuck to its devotion to deliver the end product is as commendable as it is praiseworthy.

True, Singapore has slipped in the world rankings. This decline did not occur without reason. With an absence of supporting facilities, player preparation has been almost impossible for competition. SCA lost its Kallang ground in 2015/16. Thereafter, a liaison that called for SCA to share facilities with Singapore Indian Association (“IA”) saw a healthy climb in our standings. With lights allowing our players to attend session after office hours, we climbed to 19th in the world. Then came Covid.

MESSAGE FROM THE PRESIDENT

There is also another feather in the SCA's cap that has hitherto escaped input from the critics. In July 2025, we hosted the International Cricket Council and played host to more than 100 countries. The constant refrain from the participants in the four-day meetings was that the event was seamless and reason for celebration for SCA and Singapore given the efficiency with which the events were executed.

Lest there be another occasion for unjustified disparagement of SCA's determined efforts at promoting cricket in Singapore, I urge all to take channel their queries to SCA so that any misinformation can be corrected. Together, with accurate awareness of the facts, we can lift cricket.

Audi alterem partem.

Warm regards,

Mr. Mahmood Gaznavi

President

Singapore Cricket Association

Development of the Singapore National Cricket Ground (SNCG)

600 WEST COAST ROAD – BEFORE & AFTER REDEVELOPMENT

The Singapore Cricket Association (SCA) has fully transformed the site at 600 West Coast Road from an undeveloped vacant ground into a complete, purpose-built national cricket facility. What was previously an open, unused space is now a fully operational cricket ground featuring upgraded pitches, an enhanced outfield, high-performance training areas, and supporting infrastructure for both national teams and youth development. This redevelopment marks a major milestone in strengthening Singapore's cricket ecosystem and providing a dedicated home for high-performance training and international-standard operations.

BEFORE DEVELOPMENT





AFTER DEVELOPMENT







OUR ADVISOR



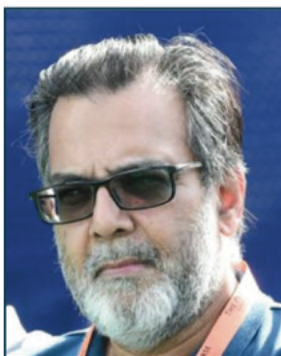
Ms. Indranee Rajah

Advisor

Singapore Cricket Association

SCA is privileged to have Ms. Indranee Rajah, Minister in the Prime Minister's Office, Second Minister for Finance and Second Minister for National Development, as our Advisor. We have benefited tremendously from her support and guidance.

SCA EXECUTIVE COMMITTEE 2024/2025



**Mr. Mahmood
Gaznavi**

President



**Mr. Subir
Ghatak**

Deputy President



**Mr. Sundaramoorthi
Santhanam**

Vice President



**Mr. Rajesh
Balakrishnan**

Vice President



**Mr. Muraleedharan
Manesh**

Honorary Secretary



**Mr. Shantonu
Bhadury**

Honorary Treasurer



**Mr. Rashid Ahmed
Khan**

Individual Members'
Representative

SCA SECRETARIAT TEAM 2024/2025

<i>Name of Staff</i>	<i>Designation</i>
Mr. Saad Khan Janjua	Chief Executive Officer (appointed on 18 August 2014)
Mr. Mohamad Shoib Razak	National Academy & National Youth Pathway Manager
Mr. Chamal De Silva	Women's Cricket Pathway Manager Corporate Development & Strategic Partnership Consultant
Mr. Mahesh Kumar	Facilities Manager
Mr. Rajesh Chauhan	High Performance Manager
Mr. Manpreet Singh	National Women Cricket Coach
Ms. Rossliza Binte Md.Derus	Finance Manager
Ms. Zarifahinani Zherynn Allfien	Finance Executive
Mr. Philip Yap say Keong	Finance Assistance
Ms. Syakilla Salni Jefry Krisnan	Admin Executive & High-Performance Coordinator



Mr. Saad Khan Janjua
Chief Executive Officer



Mr. Mohamad Shoib Razak
National Academy & Youth Pathway Manager



Mr. Chamal De Silva
Women's Cricket Pathway Manager
Corporate Development & Strategic Partnership Consultant



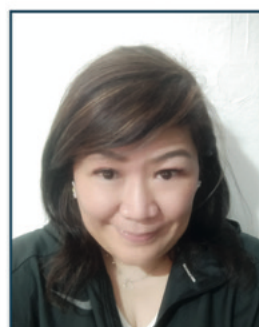
Mr. Mahesh Kumar
Facilities Manager



Mr Rajesh Chauhan
High Performance Manager



Mr Manpreet Singh
National Women Cricket Coach



Ms Rossliza Binte Md.Derus
Finance Manager



Ms Zarifahinani Zherynn Allfien
Finance Executive



Mr Philip Yap say Keong
Finance Assistance



Ms Syakilla Salni Jefry Krisnan
Admin Executive & High-Performance Coordinator

SCA MEMBER CLUBS

- Australia NewZealand Association
- Bengal Cricket Club
- Ceylon Sports Club
- Deutsche Bank Cricket Club
- Golden Cricket Club
- Island Cricket Club
- Marina Cricket Club
- Mariners Cricket Club
- Millennium United Cricket Club
- SIA Group Cricket Club
- Singapore Cricket Club
- Singapore Indian Association
- Singapore Pakistani Association
- Singapore Recreation Club
- Wanderer's Cricket Club

SCA WORKING GROUPS

SELECTION COMMITTEE			
Senior Men's	Under 19	Under 16	Women's
Mr. Zubin Shroff (Chairman) Mr. Munish Arora Mr. Shoib Abdul Razak Mr. Amjad Mehboob	Mr. Zubin Shroff (Chairman) Mr. Shoib Abdul Razak Mr. Munish Arora	Mr. Zubin Shroff (Chairman) Mr. Shoib Abdul Razak Mr. Munish Arora	Mr. Ajmal Rasheed Mr. Manpreet Singh

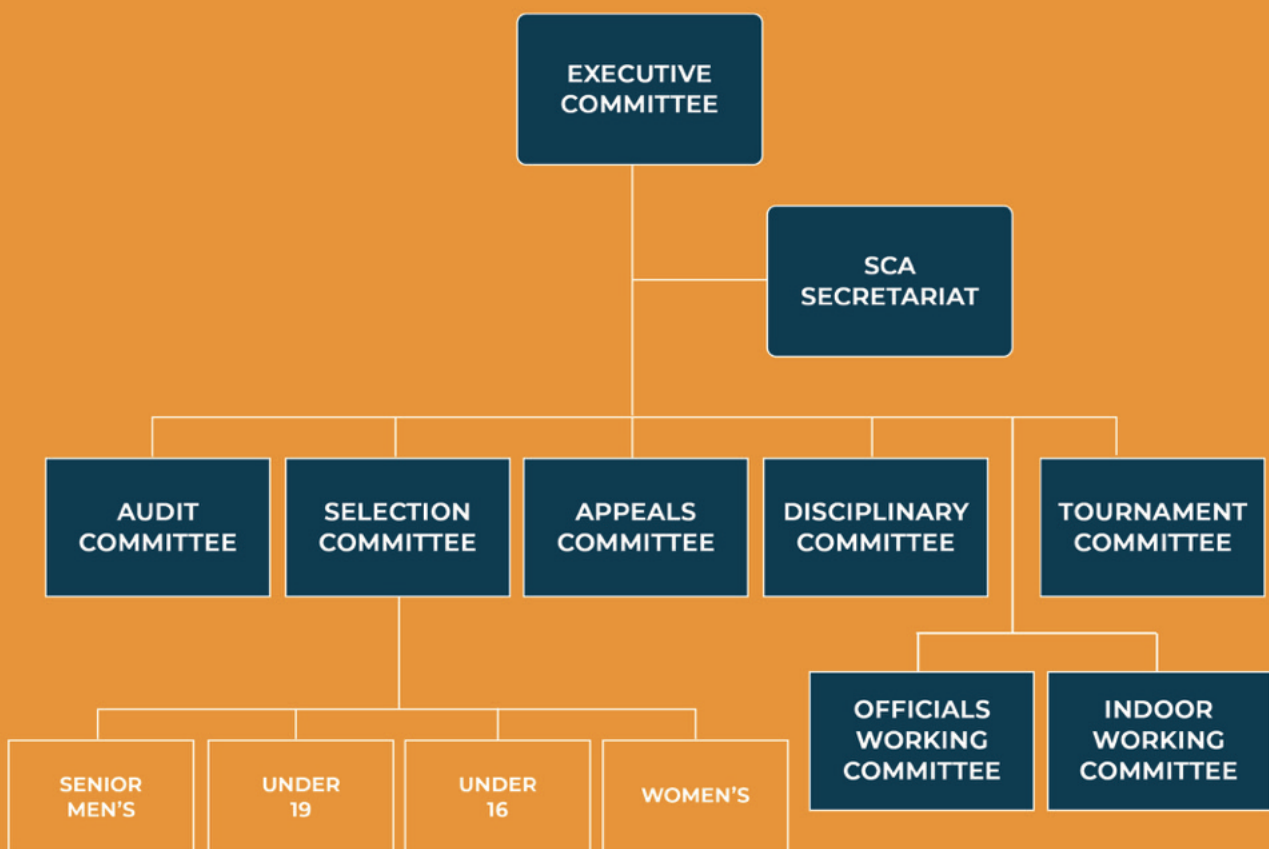
Tournament Committee	Designation	Officials Working Committee	Designation
Mr. S. Santhanam	Chairman	Mr. Anand Natarajan	Chairman
Mr. Muraleedharan Manesh	Member	Mr. SenthilKumar Thiagarajan	Member
Mr. Rajesh Balakrishnan	Member	Mr. Sathyendra Kumar Sriram	Member
Mr. Sebastian Alukka	Member	Mr. SathishBalasubramaniam	Member
Mr. Ritesh Goenka	Member	Mr. Prabu Venkataswamy	Member
Mr. Riaz Hussein	Member	Mr. Sarika Prasad	Advisor

SCA WORKING GROUPS

Appeals Committee	Designation	Disciplinary Committee	Designation
Mr. Mark Christensen	Chairman	Mr. Mark Christensen	Chairman
Mr. Kevin Robertson	Member	Mr. Kevin Robertson	Member
Mr. Srinivasan Kandhadayar	Member	Mr. Srinivasan Kandhadayar	Member
Mr. Swamirajan Sakthidharan	Member	Mr. Swamirajan Sakthidharan	Member

Indoor Working Committee	Designation	Audit Committee	Designation
Mr. Rashid Ahmed Khan	Chairman	Mr. Shekaran Krishnan	Chairman
Mr. Patel Jjigar Natverbhai	Member	Mr. Rashid Khan	Member
Mr. Shailesh Ranjan Thakur	Member	Mr. Ramesh Kumar	Member
Mr. Kizher Shajahan Mohamed Ismeth	Member		
Mr. Bikash Kumar Gupta	Member		
Mr. Tameem Abdul Latheef	Member		

SINGAPORE CRICKET ASSOCIATION ORGANISATION CHART



SCA Events conducted from April 2024 to March 2025

SNCA ACADEMY U-10 TOURNAMENT REPORT – AIS 6-A-SIDE

SNCA Academy participated in the AIS 6-a-side U-10 Tournament, where 20 school teams from across Singapore took part, showcasing the talent and potential of young cricketers. Among the participating teams, the SNCA Red U-10 boys put up an impressive performance, finishing 3rd overall in the competition.

The boys displayed excellent teamwork, discipline, and fighting spirit throughout the tournament. Their hard work and dedication paid off as they secured a podium finish against tough competition. The experience gained from this tournament will certainly contribute to their growth and development as young cricketers.

Well done to the SNCA RED U-10 team and the coaching staff for their efforts and commitment!



Gautham Dharmesh with his man of the match award for team SNCA Red

HIGHLIGHTS FROM THE FINAL MATCH OF SCA U-19 MEN'S T20 LEAGUE 2024. SCC CARACALS VS SNCA

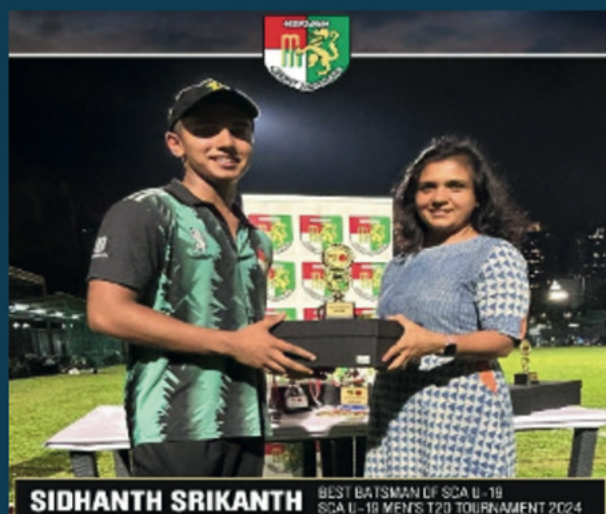


A strong bowling performance from SCC CARACALS in the finals vs the SNCA particularly by Suryansh Gulecha, & Aryan Menon who affected both with the bat and ball – helped restrict SNCA to a low total and guide the team to victory comfortably.

Result: SCC CARACALS won by 8 wickets

BEST BATSMAN OF THE TOURNAMENT FOR SCA U-19 MEN'S T20 2024

Sidhanth Srikanth of SCC Caracals



PLAYER OF THE TOURNAMENT FOR SCA U-19 MEN'S T20 2024

Suryansh Gulecha of SCC Caracals



Rising talents, remarkable achievements and dedication across the league - it was indeed a season of unforgettable moments and fierce competition on the pitch.



Captain Masson Sherry of team SNCA receiving Runners up trophy



SNCA ACADEMY GETTING NEW HOME





Report: SNCA Academy Relocates Development Activities to SNCG

Background

The ***Singapore National Cricket Academy (SNCA)***, a key institution in Singapore's grassroots and high-performance cricket ecosystem, has announced a significant upgrade to its operations. Starting ***October 2024***, SNCA Academy has ***relocated all development Programmes and training activities*** to the ***Singapore National Cricket Ground (SNCG)***.

About SNCG

The ***Singapore National Cricket Ground (SNCG)***, launched by the ***Singapore Cricket Association (SCA)***, is ***Singapore's flagship cricket venue***. With world-class turf pitches, modern nets, and dedicated support infrastructure, the SNCG is set to serve as the ***central hub for elite and developmental cricket in Singapore***.

Strategic Move by SNCA

Purpose of Relocation:

The relocation was driven by the need to centralize coaching, improve facility access, and standardize training quality across all age groups.

Scope of Activities Moved:

All Junior Intermediate Development (JID) squads, Under-15, Under-17, and Emerging Talent groups began operating from SNCG from October onwards.

Timing:

The shift coincided with the start of the SCA U-15 JID Championship, ensuring a smooth transition of both competitive and development programmes to the new facility.

Benefits for Academy Players

Access to High-Quality Infrastructure

Turf pitches, dedicated nets, gym, and recovery spaces.

Integrated Pathways

Players benefit from proximity to national team training, selectors, and other development squads.

Centralized Coaching Staff

Easier coordination among SNCA's head coaches, strength & conditioning trainers, and support personnel.

Game Simulation Readiness

The venue allows live match scenarios and intra-squad matches to be conducted in realistic conditions.

Leadership Perspective

"The move to SNCG is a major leap forward in our vision for high-performance youth development. It provides our young players with the environment, exposure, and structure they need to take the next step in their cricket journey."

Immediate Impact

The SCA U-15 JID T20 Championship 2024—featuring 10 teams—was one of the first tournaments held fully at SNCG.

SNCA squads have already begun using the ground for evening academy sessions, fitness assessments, and talent identification trials.

The centralization is expected to benefit over 100 young cricketers monthly through structured programming.

Looking Ahead

Coach Education & Analytics: The venue will support SNCA's push toward performance analytics and coach certification workshops.

Open Day & Community Events: A "Cricket for All" initiative is under discussion to bring families and schools into the SNCG ecosystem.

Summary

The relocation of SNCA Academy to the Singapore National Cricket Ground in October 2024 marks a strategic evolution in Singapore's youth cricket development. With enhanced infrastructure, centralized coaching, and proximity to competitive platforms, the move is expected to elevate the quality, consistency, and visibility of emerging talent in the country.

SCA U-15 Championship

Tournament Name: U-15 Boys Junior Intermediate Development (JID) Championship T20, referred to as the SCA U-15 League 2024.

Organizer: Singapore Cricket Association (SCA)

Purpose: Part of SCA's Youth Development Programme, providing formal match experience to aspiring Under-15 cricketers as part of the "Emerging Talent" phase, feeding into higher performance pathways.

Timeline & Structure

Team Briefing: Held on 10 October 2024 at the SportSG Auditorium. The briefing, led by National Development Officer and Tournament Director Mohamed Shoib, included anti-corruption protocols and expectations for fair officiating (presented by senior official Senthil Kumar)

Tournament Dates: 14 October to 4 November 2024, hosted at SCA's new venue (SNCG)

Teams Participating: Ten teams representing schools, academies and clubs attended the briefing and competed in two groups (Groups A & B)

Summary

The SCA U-15 JID T20 Championship 2024 successfully brought together ten youth teams in a structured tournament held from 14 October to 4 November 2024. Organized under the auspices of SCA's Youth Development initiative, the event focused on match experience, fair play, and talent growth. While the competition saw several dominant performances — particularly from teams like KRS, NPSI, and the Singapore Cricket Club — it fulfilled its developmental aims by providing valuable exposure to young players. With improved public reporting and talent tracking in future editions, the tournament holds strong potential to further boost youth cricket in Singapore.



SCA JID U-15 BOYS CHAMPIONSHIP T20 LEAGUE 2024

GRAND FINALE

In the Grand Finale of the SCA JID U-14 Boys Championship T20 League 2024, KRS triumphed over Scropiens by 6 wickets. Scropiens posted a total of 112/6 in their 20 overs, with Jatin Ghanta contributing 24 runs.

KRS successfully chased down the target, reaching 114/4 in 16.2 overs, thanks to Yuvaan Pandey's unbeaten 29 off 18 balls. Yuvaan was named Player of the Match.





3rd and 4th Place Match

The Singapore Cricket Club (SCC) defeated NPSI by 8 wickets in the 3rd and 4th place match of the SCA U-14 Boys Championship T20 League 2024.

NPSI posted a total of 88/5 in 17.4 overs, with Aryan Ranawat taking five wickets for SCC. SCC chased down the target, finishing with 89 runs in 13.1 overs, led by Pranav Israni's 42 runs. Aryan Ranawat was named Player of the Match. For the full scorecard, visit SCA's official site.



Awards

Best Batsman : Rohan Arun (SCC) – 285 runs

Best Bowler: Yuvaan Pandey (KRS) – 10 wickets

Player of the Series

Rohan Arun (SCC) 285 runs most 6's (15) Most 100 (2)



RIAAN NAIKS 200 RUNS



In a remarkable display of talent, Singapore Cricket Club (SCC) cruised to a dominant 161-run victory over SCA Reds in the SCA U15 League 2024. Winning the toss, SCC posted an imposing 271/3 in 20 overs, with the standout performance coming from Riaan Naik, who scored an unbeaten 200—a stunning double century in league play.

This exceptional innings showcased Naik's all-around skills, as he played a range of shots to reach this incredible milestone, making it a game to remember.

HATTRICK FOR VEDANT BHAT



A special award was presented to Vedant Bhat from SCC for scoring the first hat-trick of the tournament. He also took 4 wickets in 4 overs, conceding just 13 runs, in the match against SNCA Reds.

SNCA Academy participating in the AIS 6-a-side League.

JID U-14 SELECTION



SCA conducted the first of its scheduled U-14 Talent Hunt Trials for 2025 at the Singapore National Cricket Ground (SNCG) under the supervision of Mohamed Shoib (Head of Youth Development, SG).

Over 140 young cricketers registered for the opportunity to impress the National Talent Scouts, as part of SCA's ongoing youth talent identification and development program. The trials were conducted over four days to ensure that all players had the chance to participate without missing the opportunity.

The Consultant Head Coach of the Singapore Men's Senior Team, Mr. Bilal Asad, Assistant Coach Mr. Amjad Mehboob, and Strength & Conditioning Consultant Coach Mr. Rajesh Chauhan were present to share their knowledge and provide valuable insights for the players during the U-14 National Talent Hunt Trials.

JID U-14 Selection Briefing 2025



The Singapore Cricket Association (SCA) has scheduled a Parents Engagement Session for the Junior Intermediate Development (JID) Under-14 (U-14) players on 4th March, 2025, at the SportSG Black Box Auditorium. This initiative underscores the SCA's commitment to fostering a supportive environment for young cricketers by actively involving their parents in the developmental journey.

Mr Mohamed Shoib (Head of Junior Development Pathway & National Development Officer) briefed the parents about the SCA eco system of the development pathway . He provided parents with a comprehensive understanding of the JID framework, its objectives, and the developmental pathways available for their children.,

He appreciated that how SCA commend the pivotal role parents play in nurturing and supporting their children's cricketing aspirations, emphasizing the importance of a balanced approach to sports and academics.

The importance of Safe Sport Practices was discussed in the session to Educate parents on safeguarding measures to ensure a safe and supportive environment for all participants, in line with the national framework for safeguarding in sports.

The session conclude with the Q &A session parents to address concerns, seek clarifications, and provide feedback to the SCA representatives.

SCA / Sport Sg IP Level 1 coaching course

SCA/ CoachSG Full Integration (Cricket) L1 Coaching Course 15th - 23rd January 2025 started today as part of SCA's Coach Development Programme (CDP).

SCA aims to develop coaching expertise in alignment with SCA's Vision 2025 & SportSG VISION 2030 to help develop future cricketers and responsible athletes to serve both Singapore and the sport of Cricket.



SINGAPORE U19M V JAPAN U19M Bilateral Series 2025

Singapore Men's U19 team took the bilateral series 1 - 0 and emerged WINNERS at SNCG. The Series unearthed some fantastic performers from both Japan U19M as well as Singapore U19M.

Despite the weather-imposed challenges, both teams enjoyed the highly competitive cricket on the park and the Series was contested in the highest SPIRIT OF THE GAME.



Series Result:

Singapore Men's U19 WINNERS (1-0) best of 5 50.0 overs Series.

PERFORMERS OF THE SERIES

**BEST BATTER: NIHAR
PARMAR (JPN U19M)**



**BEST BOWLER: VEDANT
NAGPAUL (SIN U19M)**



PLAYER OF THE SERIES: JONTY IGGO (SIN U19M)



THE HIGH-PERFORMANCE PROGRAMME (HPP) U-16

FITNESS TEST: FEB 2025

Organized by the Singapore Cricket Association (SCA), the fitness assessment was conducted at SNCG under the supervision of Strength and Conditioning Consultant Mr. Rajesh Chauhan. The session aimed to evaluate the overall fitness of young cricketers and ensure they meet the physical standards required for competitive play.

Players underwent tests covering endurance, strength, agility, and flexibility, including 20m sprints, shuttle runs, push-ups, squats, and plank holds.

Mr. Rajesh Chauhan emphasized the importance of structured fitness training, highlighting consistent endurance work for stamina and strength training for injury prevention and power.

The assessment offered valuable insights into the readiness of HPP players, and SCA, guided by Mr. Chauhan, will implement customised training programmes to help them reach peak fitness levels.







SCA WOMEN'S CRICKET

WOMEN'S CRICKET

The 2024- 2025 ongoing year has been an exciting time for The SUNBIRDS Singapore women's Cricket eco system; with the focus being on increasing participation and providing more opportunities for Singaporean girls to experience cricket and progress through the national age group pathways in the Singapore National Women's Team. The efforts were bolstered by SCA securing and commencing operations at the Singapore National Cricket Ground (SNCG); facilitating both the hosting of International fixtures and a home for the Singapore National Cricket Academy (SNCA).

INAUGURAL SCA U19 WOMEN'S ALL STARS LEAGUE (ASL) 2024

The SCA organized and delivered the inaugural U-19 Women's All Stars League (ASL 2024) from 13 July to 25 August 2024, featuring 8 participating teams. The tournament successfully secured DPS International School as the Title Sponsor, and was live-streamed, providing an important stepping stone for both the identification and promotion of youth talent into the National Team pathway.



COMMUNITY OUTREACH PROGRAMMES (SCA COP) & FACILITATING ACCESS TO CRICKET

1) The Singapore Cricket Association carried out its Community Outreach Programmes (COP) at Northlight School, engaging over 280 students and providing them with the opportunity to experience cricket.

Cricket was featured in the Area 16 Sports Day for the first time, allowing girls from six MOE public schools — Bukit Batok Secondary, Bukit View Secondary, Commonwealth Secondary, Fuhua Secondary, Hua Yi Secondary, and Jurongville Secondary — to experience cricket. Sixteen girls were selected from the 174 participants and were integrated into the Accelerated Player Development Pathway (APDP) through the Singapore National Cricket Academy (SNCA).

The Sri Lankan Migrant Women's Cricket Team was provided opportunities to participate in the SCA National Women's Cricket League (The Sunbirds League), which unfortunately had to be discontinued due to ground and weather constraints.





THE SINGAPORE NATIONAL WOMEN'S TEAM – THE SUNBIRDS

The Sunbirds competed in the first T20I series to be conducted at the Singapore National Cricket Ground (Merlion Trophy 2024); featuring women's teams from Kuwait and Myanmar as Singapore hosted the Tri-Nations Women's tournament.

Singapore also hosted the Philippines National Women's Team for a 4 T20I match series and triumphed 2-1 to take the Friendship Cup Series.





DEVELOPING WOMEN COACHES, MATCH OFFICIALS AND COACH EDUCATORS

A conscious effort was placed to develop women coaches, match officials and coach educators with a view to facilitate both game development and player development in the Sunbirds Eco System.



SCA LEAGUE 2024-25

CLUBS WINNERS & INDIVIDUAL WINNERS

DEVELOPMENT LEAGUE 2024-25	INDIVIDUAL AWARDS
Champions: Singapore Cricket Club Lions	Best Batter: Surendar Chandramohan (Indian Association)
Runners-Up: Ceylon Sports Club Hurricanes	Best Bowler: Thilipan Omaidurai (Ceylon Sports Club)
Third Place: August International Cricket Club	Best All-Rounder : Thilipan Omaidurai (Ceylon Sports Club)
DIVISION 1	INDIVIDUAL AWARDS
Champions: Singapore Cricket Club Tigers	Best Batter: Gonthina Santhosh (Horizon Cricket Club)
Runners-Up: Horizon Cricket Club	Best Bowler: Yagnik Jayantibhai Dudhagara (Indian Association)
Third Place: Ceylon Sports Club Tornadoes	Best All-Rounder : Riaan Naik (Singapore Cricket Club)
DIVISION 2	INDIVIDUAL AWARDS
Champions: Singapore Cricket Club Cheetahs	Best Batter: Sood Sudhakar (Island Cricket Club)
Runners-Up: Falcons Pros	Best Bowler: Yuvaan Pandey (Falcons CC)
Third Place: Ceylon Sports Club Typhoons	Best All-Rounder: Sood Sudhakar (Island Cricket Club)

SCA LEAGUE 2024-25

CLUBS WINNERS & INDIVIDUAL WINNERS

DIVISION 3	INDIVIDUAL AWARDS
Champions: Golden Cricket Club Royals	Best Batter: Arunesh Kumar (Golden Cricket Club)
Runners-Up: Singapore Cricket Club Jaguars	Best Bowler: Soundaryarajan Krishnasamy (TNT CC)
Third Place: Avadh Cricket Club Rangers	Best All-Rounder: Sharang Kaul (Avadh CC)
DIVISION 4	INDIVIDUAL AWARDS
Champions: Marina Cricket Club 3	Best Batter: Ajay Manoharan (Marina Cricket Club)
Runners-Up: Champion Cricket Club Friends Squad	Best Bowler: Ashic Mohammed Habeeb (Tuskers Eagles)
Third Place: Golden Cricket Cricket Knights United	Best All-Rounder: Ambalavanan Karunanithi (Golden Cricket Club)
DIVISION 5	INDIVIDUAL AWARDS
Champions: Team Spirit	Best Batter: Upendra Babu Kalluri (Team Spirit)
Runners-Up: Sengkang Cricket Club Falcons	Best Bowler: Manikandan Vadivelu (Team Spirit)
Third Place: Singapore Indian Association Harriers	Best All-Rounder: Manikandan Vadivelu (Team Spirit)

SCA LEAGUE 2024-25

CLUBS WINNERS & INDIVIDUAL WINNERS

DIVISION 6	INDIVIDUAL AWARDS
Champions: Ceylon Sports Club Storms	Best Batter: Krishnamoorthy Baranitharan (Millenium United Cricket Club)
Runners-Up: Singapore Cricket Club Leopards	Best Bowler: Sandeep Uberoi (Singapore Cricket Club)
Third Place: Millenium United Cricket Club Believers	Best All-Rounder: Ratish Nair (Marina CC)

IN-CORP 2024-25	INDIVIDUAL AWARDS
Champions: Nanyangan Technological University	Best Batter: Kennie Kishore (Deutsche Bank)
Runners-Up: Deutsche Bank	Best Bowler: Tejas Gandhi (National University of Singapore)
Third Place: KPMG	Best All-Rounder: Kennie Kishore (Deutsche Bank)



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

Minutes of the Singapore Cricket Association Annual General Meeting held on 24 Sep 2024 at 7.00pm at Khalsa Association, Singapore

Present :

Executive Committee

- | | |
|----------------------------|--------------------------|
| 1. Mr Mahmood Gaznavi | - President (Chairman) |
| 2. Mr Subir Ghatak | - Deputy President |
| 3. Mr S.Santhanam | - Vice-President |
| 4. Mr Rajesh Balakrishnan | - Vice-President |
| 5. Mr Manesh Muraleedharan | - Hon. Secretary |
| 6. Mr Shantonu Bhadury | - Hon. Treasurer |
| 7. Mr Ajmal Rasheed | - Individual Members Rep |

Hon. Life Members

- | | |
|--------------------|------------------------|
| 8. Hon Life Member | - Mr Haider Sithawalla |
| 9. Hon Life Member | - Mr Chelva R Rajah |

GC Member Clubs

- | | |
|------------------------------------|-------------------------|
| 10. Singapore Indian Association | - Mr Maneesh Tripathi |
| 11. Ceylon Sports Club | - Mr Anton Ravindran |
| 12. MUCC | - Mr Sakthidharan S |
| 13. Deutsche Bank | - Mr Ritesh Goenka |
| 14. Island CC | - Mr Sharath |
| 15. Singapore Pakistan Association | - Mr Amjad Mehboob |
| 16. Bengal CC | - Mr Sebastian |
| 17. Mariners CC | - Mr Rajan Mathur |
| 18. Golden CC | - Mr Antony Ilamchelian |
| 19. Singapore Cricket Club | - Mr Pramodh Rajah |
| 20. Marina CC | - Mr Mahesh Udayabhanu |
| 21. Singapore Recreation Club | - Mr Rashid Ahmed |
| 22. Wanderers Cricket Club | - Mr Murali Govind |
| 23. SIA Sports Club | - Mr Manoj Patil |



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

24. ANZA

- Mr Mark Christensen

Observer:

1. SportSG
2. SportSG
3. Press

- Mr. Yip Renkai
- Mr. Tan Kok Leng
- Mr. Melvyn Teoh

Minutes

1. Chairman opened the meeting at 7:00pm.
2. Chairman welcomed all present.
3. Chairman confirmed that there was a quorum and that the meeting was to proceed as per the Agenda.
4. The minutes of the previous Annual General Meeting were approved as proposed by Mr Sakthi from MUCC and seconded by Mr Rajan Mathur of Mariners CC.
5. Chairman confirmed with members present that there were no matters arising from the minutes.
6. Chairman announced that there were nominations received for 7 positions. Hence, there would be elections for all the 7 contested positions.
7. Legal adviser for the meeting Mr Luke Anton Netto, and Mr Mark Christensen from ANZA, were appointed scrutineers for the elections.
8. Valid nominations were received for the 7 positions on the Executive Committee [including the position of 2 Vice Presidents] as follows : -



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

S/No	Position	Name of Nominee	Proposer		Seconded	
			Name of Proposer	Member Name / Position	Name of Seconder	Member Name / Position
1	President	Mahmood Gaznavi	Swamirajan Sakthidaran	Millennium United Cricket Club	Manoj Patil	Singapore Airlines Sports Club
		Dr. J Anton Ravindran	Riaz Altaff Hussien	Singapore Cricket Club	Maneesh Tripathi	Singapore Indian Association
2	Deputy President	Subir Ghatak	Kulandaisamy Antony IC	Golden Cricket Club	Sundaramoorthi Santhanam	Vice President, SCA
		Moiz H Sithawalla	Riaz Altaff Hussien	Singapore Cricket Club	Maneesh Tripathi	Singapore Indian Association
3 & 4	Vice-President/s	Sundaramoorthi Santhanam	Manoj Patil	Singapore Airlines Sports Club	Rashid Ahmed Khan	Singapore Recreation Club
		Balakrishnan Rajesh	Swamirajan Sakthidaran	Millennium United Cricket Club	Udayabhanu Mahesh	Marina Cricket Club
		Senthil Dayalan	Maneesh Tripathi	Singapore Indian Association	Riaz Altaff Hussien	Singapore Cricket Club
		Muralidharan Govindarajan	Dr. J Anton Ravindran	Ceylon Sports Club	Maneesh Tripathi	Singapore Indian Association
5	Honorary Secretary	Muraleedharan Manesh	Avijit Dutta	Mariners' Cricket Club	Mahmood Gaznavi	President, SCA
		Mohamed Rizwan Nasir Madakia	Riaz Altaff Hussien	Singapore Cricket Club	Dr. J Anton Ravindran	Ceylon Sports Club
6	Honorary Treasurer	Shantonu Bhadury	Jamil Raza Syed	Singapore Pakistani Association	Subir Ghatak	Deputy President, SCA
		Ritesh Goenka	Maneesh Tripathi	Singapore Indian Association	Riaz Altaff Hussien	Singapore Cricket Club
7	Individual Members' Rep	Rashid Ahmed Khan	Kodihalli Subbaiah Sharath Chandra	Island Cricket Club	Ajmal Rasheed	Individual Members' Rep, SCA
		Shaji Philip	Maneesh Tripathi	Singapore Indian Association	Dr. J Anton Ravindran	Ceylon Sports Club



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

9. Dr. Anton Ravindran withdrew his nomination as President; hence there was no election for the post of President.
10. Voting commenced under the charge of Mr Luke Anton Netto and Mr Mark Christensen. 21 votes were polled. Chairman abstained from voting.
11. The Accounts and Annual Report for year ending 31 March 2024 were received as proposed by Mr Sebastian of Bengal CC and seconded by Mr Sakthidharan of MUCC.
12. A resolution as tabled by SCC and copied in Annexure A was unanimously approved.
13. In respect of appointment of External Auditors, Chairman proposed M/s SB Tan Audit continue as the Auditors. Mr. Shantonu seconded the proposal. M/s SB Tan Audit was unanimously appointed as Auditors for the year 2024-2025.
14. Chairman updated that there are no applications received for membership as per agenda no.7.
15. The results of the elections for the various positions was announced as follows:-.

S/No	Position	Name of Nominee	Votes
1	President	Mahmood Gaznavi	Unopposed
2	Deputy President	Subir Ghatak	17
		Moiz H Sithawalla	2
		Spoilt	2
3 & 4	Vice-President/s	Sundaramoorthi Santhanam	17
		Balakrishnan Rajesh	15
		Senthil Dayalan	4
		Muralidharan Govindarajan	3
		Spoilt	1



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

5	Honorary Secretary	Muraleedharan Manesh	17
		Mohamed Rizwan Nasir Madakia	2
		Spoilt	2
6	Honorary Treasurer	Shantonu Bhadury	15
		Ritesh Goenka	4
		Spoilt	2
7	Individual Members' Rep	Rashid Ahmed Khan	17
		Shaji Philip	2
		Spoilt	2

16. Chairman declared the results and announced that the following candidates were duly elected for the term of 2024-27.

Mr. Mahmood Gaznavi - President
 Mr. Subir Ghatak - Deputy President
 Mr. Santhanam Siva & Mr. Rajesh Balakrishnan – Vice Presidents
 Mr. Muraleedharan Manesh – Hon. Secretary
 Mr. Shantonu Bhadury – Hon. Treasurer
 Mr. Rashid Ahmed – Individual Member's Rep

17. Chairman extended his thanks to all for attending the AGM.

18. There being no other issues for discussion, the meeting ended at 9 pm.

Muraleedharan Manesh
 Hon Secretary



SINGAPORE CRICKET ASSOCIATION

The Governing Body of Indoor and Outdoor Cricket in Singapore

Annexure A

RESOLUTION TABLED BY SINGAPORE CRICKET CLUB

1. The Executive Committee is to initiate an independent, impartial, and external review to determine why Singapore was disentitled from participating in the 2026 U19 World Cup Regional Qualifiers.
2. The General Committee be authorized to appoint a reputable legal or auditing firm to conduct the review ["the Review"] and report its findings to the GC within 3 months of appointment and for the findings to be disclosed to all SCA voting members.
3. The Terms of Reference for the Review to include, but not limited to, the following:
 - a. Determining the reasons for Singapore being excluded from the 2026 U19 World Cup Regional Qualifiers;
 - b. Determining whether SCA adhered to processes and procedures to ensure Singapore met qualifying criteria for the tournament; and
 - c. To propose remedial actions including administrative actions and process improvements and accountability.

S B Tan Audit Pte***Public Accountants &
Chartered Accountants***

Reg no. 201709525H
 118 Aljunied Avenue 2 #06-104
 Singapore 380118
 Tel: 6844 8626 Fax: 6844 8627
 E-mail: admin@sbtan.com
<http://www.sbtan.com>

Singapore Cricket Association

Registration No. S65SS0010H

Registered Office: 229, Mountbatten Road,
 #03-31 Mountbatten Square
 Singapore 398007.

Annual Report for the Year Ended
 31 March 2025

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Statement of Comprehensive Income	6
Statement of Changes in Funds	7
Statement of Cash Flows	8
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Singapore Cricket Association

Executive Committee Members' Report
Year ended 31 Mar 2025**EXECUTIVE COMMITTEE MEMBERS' REPORT**

We, the undersigned Executive Committee Members, submit this annual report to the members together with the audited financial statements of **Singapore Cricket Association** for the financial year ended 31 March 2025.

Executive Committee Members

The Executive Committee Members at the date of this report are as follows:

Mahmood Gaznavi	- President
Ghatak Subir	- Deputy President
Sundaramoorthi Santhanam	- Vice President
Rajesh Balakrishnan	- Vice President
Manesh Muraleedharan	- Honorary Secretary
Shantonu Bhadury	- Honorary Treasurer
Rashid Ahmed Khan	- Individual Members Representative

Auditor

The auditor, S B Tan Audit PAC, has expressed its willingness to accept re-appointment as auditor.

Statement by Executive Committee Members

The Executive Committee Members of **Singapore Cricket Association** is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, Charities Act and Singapore Financial Reporting Standards ("FRS"). This responsibility includes selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

In our opinion, the accompanying financial statements are drawn up so as to give a true and fair view of the state of affairs of the Association as at 31 March 2025, and of the financial performance, changes in funds and cash flows of the Association for the year ended on that date in accordance with the provisions of the Acts.

The Executive Committee Members have, on the date of this statement, authorised these financial statements for issue.

On behalf of the Executive Committee



Mahmood Gaznavi
President



Shantonu Bhadury
Honorary Treasurer



Manesh Muraleedharan
Honorary Secretary

Singapore
2 OCT 2025

SB Tan Audit Pte

**Public Accountants &
Chartered Accountants**
Reg no. 201709525H

Independent Auditor's Report
Year ended 31 Mar 2025

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE CRICKET ASSOCIATION**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of **Singapore Cricket Association** (the "Association"), which comprises the statement of financial position as at 31 March 2025, the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act, Charities Act and Singapore Financial Reporting Standards ("FRS") so as to give a true and fair view of the financial position of the Association as at 31 March 2025 and of the financial performance, changes in funds and cash flows of the Association for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Executive Committee Members' Report on page 1. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Societies Act ("Act"), Charities Act ("Act") and Singapore Financial Reporting Standards ("FRS"), and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Management's responsibilities include overseeing the Association's financial reporting process.

SB Tan Audit Pte

**Public Accountants &
Chartered Accountants**
Reg no. 201709525H

Independent Auditor's Report
Year ended 31 Mar 2025

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE CRICKET ASSOCIATION**

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*S B Tan Audit PAC***Public Accountants &
Chartered Accountants**

Reg no. 201709525H

**Independent Auditor's Report
Year ended 31 Mar 2025**

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE CRICKET ASSOCIATION****Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Association have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Yong Seet Lee.



S B TAN AUDIT PAC
Public Accountants and
Chartered Accountants
Singapore
2 OCT 2025

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025Statement of Financial Position
As at 31 March 2025

	Note	2025 \$	2024 \$
Non-Current Assets			
Intangible assets	3	235	3,052
Plant and equipment	4	36,245	47,994
Right-of-use assets	5(a)	135,387	292,303
		<u>171,867</u>	<u>343,349</u>
Current Assets			
Trade and other receivables	6	2,762,012	551,609
Prepayment		35,911	32,866
Cash and cash equivalents	7	3,346,597	4,036,848
		<u>6,144,520</u>	<u>4,621,323</u>
Current Liabilities			
Trade and other payables	8	176,077	116,784
Lease liabilities	9	125,804	157,285
Deferred revenue	10	1,310,130	34,694
		<u>1,612,011</u>	<u>308,763</u>
Net Current Assets		4,532,509	4,312,560
Non-Current Liabilities			
Lease liabilities	9	-	141,591
Net Assets		<u>4,704,376</u>	<u>4,514,318</u>
<i>Representing:</i>			
Restricted Funds		-	-
Unrestricted Funds	11	4,704,376	4,514,318
		<u>4,704,376</u>	<u>4,514,318</u>

The accompanying notes form part of the financial statements

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025Statement of Comprehensive Income
For the year ended 31 March 2025

	Note	2025 \$	2024 \$
Revenue	12	2,024,008	2,159,861
Other Income		26,218	106,317
		<u>2,050,226</u>	<u>2,266,178</u>
<i>Less Expenditure</i>			
Activities expenditure	13	353,434	398,789
Administrative expenditure	13	1,029,835	981,320
Amortisation of intangible assets	3	2,817	2,818
Depreciation of plant and equipment	4	15,369	25,205
Depreciation of right-of-use assets	5	156,916	156,916
National team expenditure	13	206,404	427,549
Other operating expenditure		95,393	15,168
		<u>(1,860,168)</u>	<u>(2,007,765)</u>
Surplus before taxation		<u>190,058</u>	<u>258,413</u>
Taxation	14	-	-
Surplus after taxation		<u>190,058</u>	<u>258,413</u>
Other comprehensive income		-	-
Total comprehensive income for the year		<u><u>190,058</u></u>	<u><u>258,413</u></u>
Restricted - Surplus after taxation		-	-
Unrestricted - Surplus after taxation		<u>190,058</u>	<u>258,413</u>
		<u><u>190,058</u></u>	<u><u>258,413</u></u>

The accompanying notes form part of the financial statements

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025Statement of Changes in Funds
For the year ended 31 March 2024

	Note	2025 \$	2024 \$
Restricted Funds:			
One Team Singapore Fund Donation			
Balance at beginning of year		-	-
Donation received		-	-
Less: Utilisation		-	-
Balance at end of year	15	-	-
SportSG One Team Singapore Fund			
Balance at beginning of year		-	-
Matching Grant received		-	-
Less: Utilisation		-	-
Balance at end of year	16	-	-
Total Restricted funds		-	-
Unrestricted Funds:			
Accumulated surplus brought forward		4,514,318	4,255,905
Surplus after taxation		190,058	258,413
Accumulated surplus carried forward		4,704,376	4,514,318
Total Unrestricted funds		4,704,376	4,514,318
Total Funds		4,704,376	4,514,318

The accompanying notes form part of the financial statements

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**Statement of Cash Flows**
For the year ended 31 March 2025

	Note	2025 \$	2024 \$
Cash Flows From Operating Activities:			
Surplus before taxation		190,058	258,413
<i>Adjustments for:</i>			
Amortisation of intangible assets		2,817	2,818
Depreciation of plant and equipment	4	15,369	25,205
Depreciation of right-of-use assets	5	156,916	156,916
Interest income		(20,399)	(73,336)
Interest on lease liabilities		7,953	11,660
		162,656	123,263
Operating cash flow before working capital changes		352,714	381,676
<i>Change in operating assets and liabilities:</i>			
Trade and other receivables		(2,210,403)	(454,306)
Prepayment		(3,045)	(26,660)
Trade and other payables		59,293	41,470
Deferred revenue		1,275,436	3,156
Cash (used in) operations		(526,005)	(54,664)
Net cash used in operating activities		(526,005)	(54,664)
Cash Flows From Investing Activities:			
Purchase of property, plant and equipment	4	(3,620)	(46,434)
Interest income		20,399	73,336
Net cash generated from investing activities		16,779	26,902
Cash Flows From Financing Activities:			
Repayments of lease liabilities		(173,072)	(152,022)
Lease liabilities interest		(7,953)	(11,660)
Net cash used in financing activities		(181,025)	(163,682)
Net decrease in cash and cash equivalents		(690,251)	(191,444)
Cash and cash equivalents at beginning of year		4,036,848	4,228,292
Cash and cash equivalents at end of year	7	3,346,597	4,036,848
Cash and cash equivalents			
Cash and bank balances		919,441	1,630,092
Fixed deposit		2,427,156	2,406,756
		3,346,597	4,036,848

The accompanying notes form part of the financial statements

Singapore Cricket Association**Financial Statements
Year ended 31 Mar 2025**

These notes form an integral part of and should be read in conjunction with the accompanying Financial Statements.

1 General

Singapore Cricket Association (the "Association") is registered in Singapore with its registered office and principal place of business at 229 Mountbatten Road, #03-31 Mountbatten Square, Singapore 398007. The Association was registered as a charity on 1 February 2011.

The principal activities of the Association are to encourage, foster, promote and control in the game of cricket in Singapore and the participation of Singapore sides in international and other representative matches.

The financial statements were authorised for issue by the Executive Committee on 2 October 2025.

2 Significant Accounting Policies**2.1 Basis of Preparation**

The financial statements of the Association have been drawn up in accordance with the Societies Act, Charities Act and Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars which is the Association's functional currency.

The financial statements of the Association have been prepared on the basis that it will continue to operate as a going concern.

2.2 Adoption of New and Amended Standards and Interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Association has adopted all the new and amended standards which are relevant to the Association and are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Association.

2.3 Standards Issued but Not Yet Effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The Association expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

2.4 Revenue Recognition

Revenue is measured based on the consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Association satisfies a performance obligation by transferring a promised good or service to a customer, which is when the customer obtains control of good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(a) Contributions

Contributions are recognised on a receipt basis.

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**2.4 Revenue Recognition (Cont'd)****(b) Operating grants**

Operating grants from organisations are recognised on an accrual basis. Grant recognised in the income or expense are calculated based on funding principles of the relevant organisations. Subsequent adjustments to the grants, upon finalisation by the relevant organisations, are recognised in the income or expense.

(c) Tournament and membership fees

Tournament and membership fees are recognised as revenue on a straight line basis over the cricket season.

(d) Income from coaching

Income from coaching is recognised upon the rendering of services by the Association.

(e) Income from rental of ground and equipment

Income from rental of ground and equipment is recognised as revenue on a straight line basis over the period of rental.

(f) Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

2.5 Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Federation and the cost of an item can be measured reliably.

Depreciation is calculated on the straight-line method to write off the cost of the assets over their estimated useful lives as follows:

	<u>Number of years</u>
Office and field equipment	3
Renovations	3
Software and Website development	3

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual values, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use and no further charge for depreciation is made in respect of these assets.

2.6 Intangible Assets

Intangible assets which comprise software and website development, are initially capitalised at cost which includes the purchase prices (net of any discount and rebate) and other directly attributable costs of preparing the assets for its intended use. Direct expenditures including employee costs, which enhance or extend the performance of intangible assets beyond its specifications and which can be reliably measured, are added to the original cost of the intangible assets. Costs associated with maintaining the intangible assets are expensed off when incurred.

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**2.6 Intangible Assets (cont'd)**

Intangible assets are subsequently carried at cost less accumulated amortisation and any accumulated impairment losses. These costs are amortised to income and expenditure using the straight-line method over their estimated useful lives of three or five years.

The amortisation period and amortisation method of intangible assets other than goodwill are reviewed at least at each reporting period. The effects of any revision are recognised in income or expenditure when the changes arise.

2.7 Foreign Currencies

Transactions in foreign currencies are measured in the functional currency of the Association and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

2.8 Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and demand deposits that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

2.9 Employee Benefits**(a) Defined contribution plans**

The Association makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Federation has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.10 Related Party

A related party is defined as follows:

(a) A person or a close member of that person's family is related to the Association if that person:

(i) Has control or joint control over Association;

(ii) Has significant influence over the Association; or

(iii) Is a member of the key management personnel of the Association or of a parent of the Association.

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**2.10 Related Party (cont'd)**

- (b) An entity is related to the Association if any of the following conditions applies:
- (i) The entity and the Association are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Association or an entity related to the Association. If the Association is itself such a plan, the sponsoring employers are also related to the Association;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Association or to the parent of the Association.

2.11 Impairment of Financial Assets

The Association recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss (FVPL). ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Association expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Association applies a simplified approach in calculating ECLs. Therefore, the Association does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Association has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Association considers a financial asset in default when contractual payments are 30 days past due. However, in certain cases, the Association may also consider a financial asset to be in default when internal or external information indicates that the Association is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Association. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

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Financial Statements
Year ended 31 Mar 2025**2.12 Financial Instruments****a) Financial Assets****(i) Initial recognition and measurement**

Financial assets are recognised on the Association's statement of financial position when the Association becomes a party to the contractual provisions of the instrument.

At initial recognition, the Association measures a financial asset at its fair value plus, in the case of a financial assets not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at FVPL are expensed in comprehensive income statement.

Trade receivables are measured at the amount of consideration to which the Association expects to be entitled in exchange for transferring promised services, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

(ii) Subsequent measurement

Subsequent measurement of debt instruments depends on the Association's business model for managing the asset and contractual cash flow characteristic of the asset. The three measurement categories for classification of debt instruments are amortised at cost, fair value through other comprehensive income (FVOCI) and FVPL.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

(iii) Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in comprehensive income statement.

b) Financial Liabilities**(i) Initial recognition and measurement**

Financial liabilities are recognised on the Association's statement of financial position when the Association becomes a party to the contractual provisions of the instrument. The Association determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

ii) Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL, are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process. Liabilities of short duration are not discounted.

iii) Derecognition

The Association derecognises financial liabilities when, and only when, the Association's obligations are discharged, cancelled or expired. On derecognition, the difference between the carrying amounts and the consideration paid is recognised to comprehensive income statement.

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**2.13 Impairment of Non-financial Assets**

The Association assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Association makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in comprehensive income statement.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in comprehensive income statement.

2.14 Provisions

Provisions are recognised when the Association has a present obligation (legal or constructive) where, as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

2.15 Reserve Policy

The Association maintains restricted and unrestricted funds. Funds set up for specific purposes are classified as restricted funds. All income and expenses other than those attributable to restricted funds and common overheads are recorded in the unrestricted fund's statement of comprehensive income.

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the Association the financial statements of the Association are maintained such that the resources for various purposes are classified for accounting and reporting purposes that are in accordance with activities or objectives specified.

2.16 Leases

The Association assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

(a) As lessee

The Association applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Association recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**2.16 Leases (cont'd)****Right-of-use assets**

The Association recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follow:

Building	- 4 to 5 years
Office equipment	- 3 years

If ownership of the leased asset transfers to the Association at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.13.

Lease liabilities

At the commencement date of the lease, the Association recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Association and payments of penalties for terminating the lease, if the lease term reflects the Association exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Association uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Association's lease liabilities are disclosed in Note 9.

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3 Intangible Assets

	Software and Website Development \$	Total \$
Cost:		
At 1 April 2023	63,568	63,568
Additions	-	-
Disposals	-	-
At 31 March 2024 and 1 April 2024	63,568	63,568
Additions	-	-
Disposals	-	-
At 31 March 2025	63,568	63,568
Accumulated Depreciation:		
At 1 April 2023	57,698	57,698
Charge for the year	2,818	2,818
Disposals	-	-
At 31 March 2024 and 1 April 2024	60,516	60,516
Charge for the year	2,817	2,817
Disposals	-	-
At 31 March 2025	63,333	63,333
Net Book Value:		
Balance at 31 March 2025	235	235
Balance at 31 March 2024	3,052	3,052

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4 Plant and Equipment

	Office and Field Equipment \$	Renovation \$	Total \$
Cost:			
At 1 April 2023	213,645	36,535	250,180
Additions	46,434	-	46,434
Disposals	-	-	-
At 31 March 2024 and 1 April 2024	260,079	36,535	296,614
Additions	3,620	-	3,620
Disposals	-	-	-
At 31 March 2025	263,699	36,535	300,234
Accumulated Depreciation:			
At 1 April 2023	186,880	36,535	223,415
Charge for the year	25,205	-	25,205
Disposals	-	-	-
At 31 March 2024 and 1 April 2024	212,085	36,535	248,620
Charge for the year	15,369	-	15,369
Disposals	-	-	-
At 31 March 2025	227,454	36,535	263,989
Net Book Value:			
Balance at 31 March 2025	36,245	-	36,245
Balance at 31 March 2024	47,994	-	47,994

Singapore Cricket Association

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5 Leases

Association as a lessee

The Association has lease contracts for building and office equipment. The Association's obligations under these leases are secured by the lessor's title to the leased assets. The Association is restricted from assigning and subleasing the leased assets.

a) Carrying amounts of right-of-use asset

	Building \$	Office equipment \$	Total \$
Cost:			
At 1 April 2023	452,897	15,241	468,138
Additions	-	-	-
Disposals	-	-	-
At 31 March 2024 and 1 April 2024	452,897	15,241	468,138
Additions	-	-	-
Write-off	-	-	-
At 31 March 2025	452,897	15,241	468,138
Accumulated Depreciation:			
At 1 April 2023	12,823	6,096	18,919
Charge for the year	153,868	3,048	156,916
Disposals	-	-	-
At 31 March 2024 and 1 April 2024	166,691	9,144	175,835
Charge for the year	153,868	3,048	156,916
Write-off	-	-	-
At 31 March 2025	320,559	12,192	332,751
Net Book Value:			
Balance at 31 March 2025	132,338	3,049	135,387
Balance at 31 March 2024	286,206	6,097	292,303

b) Lease liabilities

The carrying amount of lease liabilities is disclosed in Note 9 and the maturity analysis of lease liabilities is disclosed in Note 9.

c) Amounts recognised in profit or loss

	2025 \$	2024 \$
Depreciation of right-of-use assets	156,916	156,916
Interest expense on lease liabilities	7,953	11,660
Total amount recognised in profit or loss	164,869	168,576

d) Total cash outflow

The Company had total cash outflows for leases of \$181,025 (2024: \$163,682).

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Year ended 31 Mar 2025

6 Trade and Other Receivables

	2025 \$	2024 \$
Trade receivables	116,780	94,560
	<u>116,780</u>	<u>94,560</u>
<i>Other receivables</i>		
Deposit	50,697	50,069
Deferred cost	2,577,426	394,347
Staff advances	1,634	(286)
Other receivables: - Related Party	12,919	12,919
GST refund receivable	2,556	-
	<u>2,645,232</u>	<u>457,049</u>
	<u><u>2,762,012</u></u>	<u><u>551,609</u></u>

Trade receivables are non-interest bearing and are generally on 30 days' terms.

The Association has trade debtors amounting to \$88,682 (2024: \$39,725) that are past due at the reporting date but not yet impaired.

	2025 \$	2024 \$
<i>Receivables that are past due but not impaired</i>		
Past due 31 - 60 days	14,000	-
Past due 61 - 90 days	4,395	-
More than 90 days	<u>70,287</u>	<u>39,725</u>
	<u>88,682</u>	<u>39,725</u>

Trade receivables that are determined to be impaired at the statement of financial position date relate to debtors that are in financial difficulties and have defaulted on payments. Based on historic default rates, the Association believes that, apart from the above, no impairment allowance is necessary. The allowance account in respect of loans and receivables is used to record impairment losses unless the Association is satisfied that no recovery of the amount owing is possible; at that point, the amounts are considered irrecoverable and are written off against the financial asset directly. At 31 March 2025, the Association's collective impairment on its loans and receivables is \$Nil (31 March 2024: \$Nil).

7 Cash and Cash Equivalents

	2025 \$	2024 \$
Cash and bank balances	919,441	1,630,092
Fixed deposits	<u>2,427,156</u>	<u>2,406,756</u>
	<u><u>3,346,597</u></u>	<u><u>4,036,848</u></u>
<i>Restricted in use</i>	-	-
<i>Not restricted in use</i>	<u>3,346,597</u>	<u>4,036,848</u>
	<u><u>3,346,597</u></u>	<u><u>4,036,848</u></u>
Denominated in foreign currency:		
	\$	\$
Singapore dollar	3,235,044	2,550,398
United States dollar	111,553	1,486,450

The rate of interest for the cash on interest earning accounts is between 1.05% and 3.10% per annum (2024: 0.85% and 3.60% per annum).

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8 Trade and Other Payables

	2025 \$	2024 \$
<i>Trade payables</i>		
Third party	84,999	1,720
<i>Other creditors</i>		
Accruals	22,179	102,928
Other payables	68,899	12,136
	91,078	115,064
	<u>176,077</u>	<u>116,784</u>

These amounts are non-interest bearing. Trade payables are normally settled on 30 days' terms.

9 Lease liabilities

	2025 \$	2024 \$
Lease liabilities instalments:		
- payable within 1 year	125,804	157,285
- payable after 1 year	-	141,591
	<u>125,804</u>	<u>298,876</u>

The weighted average incremental borrowing rate applied to lease liabilities recognised in the statement of financial position is 3% to 4.87% per annum (2024: 3% to 4.87%).

A reconciliation of lease liabilities to cash flows arising from financing activities is as follows:

	2025 \$	2024 \$
At beginning of the year	298,876	450,898
Payment of lease liabilities	(181,025)	(163,682)
Interest expense on lease liabilities	7,953	11,660
At end of the year	<u>125,804</u>	<u>298,876</u>

10 Deferred revenue

	2025 \$	2024 \$
Deferred revenue	<u>1,310,130</u>	<u>34,694</u>

Deferred revenue represent billings or collections that will only be recognised when the coaching classes are conducted or when the events have taken place and included the balance of the unutilised grant return to Sport SG.

Deferred revenue is denominated in Singapore dollars.

Singapore Cricket Association

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11 Reserves

	2025	2024
Accumulated Fund	4,704,376	4,514,318
	4,704,376	4,514,318
Annual Operating Expenditure	1,860,168	2,007,765
Ratio of Reserves to Annual Operating Expenditure	2.53	2.25

The reserves that the Association has set aside is to provide financial stability and the means for the development of the activities. The Association's objectives when managing its funds are to safeguard the Association's ability to continue as a going concern. The Association monitors its cash reserves to enable it to pay its creditors as and when they fall due.

12 Revenue

	2025	2024
	\$	\$
Asian Cricket Councils	271,080	300,382
Coaching and rental of ground income	351,381	110,418
Donation income	29,045	-
Enhanced Work-Life grants	71,845	23,160
Foreign currency exchange gain	-	11,033
International Cricket Council competition grants	229,160	346,518
Subsidies from International Cricket Council	485,280	726,619
Subsidies from Sport Singapore	367,758	387,236
SpexTAG income	36,000	35,068
Tournament and membership fees	182,459	230,460
Other Income	5,819	21,948
Interest income from Fixed Deposit	20,399	73,336
	<u>2,050,226</u>	<u>2,266,178</u>

13 Expenditure

	2025	2024
	\$	\$
Activities expenditure		
Courses and coaching development	128,033	126,895
Indoor cricket league	67,249	34,423
Local competition, training and related expenses	158,152	237,471
	<u>353,434</u>	<u>398,789</u>
Administrative expenditure		
Coaching fees paid to external coaches	125,991	162,864
Contributions to CPF Board	63,743	73,902
Ground development and construction	-	14,681
Ground maintenance expense	65,321	127,666
Ground Rental/TOL	7,192	28,038
General expenses	42,853	23,296
General repair and maintenance	33,015	4,171
Insurance and medical expenses	13,832	13,752
Meeting/Sub-committee expenses	1,031	8,532
Balance c/f	<u>352,978</u>	<u>456,902</u>

Singapore Cricket Association

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13 Expenditure (Cont'd)

	2025 \$	2024 \$
Administrative expenditure		
Balance b/f	352,978	456,902
Printing and stationery	10,359	2,232
Rental	156,741	55,543
Salaries, bonuses and other staff costs	364,724	352,535
SpexTAG expenses	12,000	24,000
SpexGlow expenses	-	11,068
Telecommunication & utilities	15,861	8,468
Transport and travelling expenses	68,725	43,655
Website hosting and maintenance	48,447	26,917
	<u>1,029,835</u>	<u>981,320</u>
National team expenditure		
Overseas competitions and training expenses	206,404	416,481
Sponsorship expenses	-	11,068
	<u>206,404</u>	<u>427,549</u>

14 Taxation

The Association is a registered charity under the Charities Act and is exempted from income tax under Section 13 of the Income Tax Act.

15 One Team Singapore Fund Donation

These funds are set up to enable to all Singaporeans and supporters of Team Singapore to contribute towards strengthening the High Performance Sport (HPS) system. One Team Singapore Fund offers one-for-one matching grants from the Government for donation to support Team Singapore.

16 SportSG One Team Singapore Fund

These funds are a matching grant given by Sport Singapore for donation of One Team Singapore Fund (Note 15).

17 Key Management and Top 3 Personnel Costs

	2025 \$	2024 \$
Key management staff annual remuneration (Including CPF and bonuses)	<u>129,723</u>	<u>135,420</u>
Number of key management in remuneration bands:		
\$100,001 - \$200,000	1	1
\$0 - \$100,000	-	-
Top 3 executives' annual remuneration (Including CPF and bonuses)	<u>274,537</u>	<u>290,942</u>
Number of top three staff in remuneration bands:		
\$100,001 - \$200,000	1	1
\$0 - \$100,000	2	2

Singapore Cricket Association

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Year ended 31 Mar 2025

22 Financial Risk Management Objectives and Policies (Cont'd)

Liquidity risk (cont'd)

The maturity profile of the financial liabilities of the Association is as follows. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months approximate their carrying amounts as the impact of discounting is insignificant.

	Trade and other payables		
	Within 1 year	1-5 years	Total
	\$	\$	\$
31 March 2025			
Trade and other payables	176,077	-	176,077
Lease liabilities	125,804	-	125,804
	<u>301,881</u>	<u>-</u>	<u>301,881</u>
31 March 2024			
Trade and other payables	116,784	-	116,784
Lease liabilities	157,285	141,591	298,876
	<u>274,069</u>	<u>141,591</u>	<u>415,660</u>

Foreign currency risk

The Association is exposed to foreign currency risk because tournament entrance fees and the payment of Affiliation fee are denominated in foreign currencies. As the foreign currency exposure of these receipts and payments is insignificant, they are left unhedged.

23 Fair Values of Financial Instruments

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of trade receivables and payables approximate their fair values as they are subject to normal trade credit terms.

Classification of Financial Instruments

Set out below is a comparison by category of carrying amounts of all the Association's financial instruments that are carried in the financial statements:

	2025	2024
	\$	\$
Financial assets (undiscounted)		
Trade and other receivables	182,030	157,262
Cash and cash equivalents	3,346,597	4,036,848
	<u>3,528,627</u>	<u>4,194,110</u>
Financial liabilities (undiscounted)		
Lease liabilities	125,804	298,876
Trade and other payables	176,077	116,784
	<u>301,881</u>	<u>415,660</u>

Singapore Cricket Association

Financial Statements
Year ended 31 Mar 2025**23 Fair Values of Financial Instruments (Cont'd)****Fair value hierarchy**

The Association categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 : Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Association can access at the measurement date;
- Level 2 : Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 : Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

24 Accounting Estimates and Judgement in Applying Accounting Policies

The Association makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Key source of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below:

Impairment loss on trade receivables

The Association evaluates whether there is any objective evidence that trade receivables are impaired and determine the amount of impairment loss as a result of the inability of the debtors to make required payments. The Association bases the estimates on the ageing of the trade receivables balance, credit-worthiness of the debtors and historical write-off experience. If the financial conditions of the debtors were to deteriorate, actual write-offs would be higher than estimated.

Depreciation of plant and equipment

The costs of plant and equipment are depreciated on a straight-line basis over their respective useful lives. Management estimates the useful lives of these plant and equipment to be within 3 years. The carrying amount of the Association's plant and equipment is stated in Note 4. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets. Therefore future depreciation charges could be revised and impact the profit in future years.

25 Capital Management

The primary objective of the Association's capital management is to ensure that it maintains a strong credit rating and net current asset position in order to support its operations. The capital structure of the Association comprises accumulated funds.

The Association manages its capital structure and makes adjustments to it, in light of changes in economic conditions. The Association is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes during the financial years ended 31 March 2025 and 31 March 2024.

Dedication to Arjun Menon

*(Singapore Cricket Association Coach,
2015–2019)*



It is with profound sadness that we announce the passing of **Mr. Arjun Menon**, a proud Singaporean who left us this morning.

At the time of his passing, he was serving as the National Cricket Coach of Malawi.

Arjun Menon was a Singaporean cricketer and coach whose career exemplified unwavering dedication to the growth and development of cricket, both in Singapore and abroad. A passionate ambassador for Singapore cricket, he carried the nation's flag with pride wherever he went — and Malawi, where he passed on, was among the many countries that benefited from his cricketing expertise.

Arjun's journey in cricket began at Saint Patrick's School, where he first discovered his love for the game. A talented wicketkeeper, he represented Singapore at the youth level before making his senior debut against the United Arab Emirates in Malaysia. He went on to play five senior matches for the national team before moving to Australia in 1999 to pursue his degree.

Arjun's coaching legacy was far-reaching. He led national teams in Chile, Botswana, Indonesia, and Malawi, yet remained deeply connected to his Singaporean roots and his love for the game at home. From 2015 to 2019, Arjun served in key coaching and development roles within the Singapore Cricket Association, including as Head Coach of the Singapore National Men's Team.

His most memorable achievement came in 2017, when he guided Singapore to a historic Gold Medal win in T20 cricket at the Southeast Asian Games, a proud milestone that marked a new era for Singapore cricket.

Arjun played an instrumental role in laying the foundations of Singapore's national high-performance pathway, nurturing the next generation of cricketers with unwavering commitment and heart.

In 2020, he joined Cricket Malawi as Operations Manager, later taking on coaching duties and leading the national side at the 2021 ICC Men's T20 World Cup Africa Sub-Regional Qualifier A. Even while abroad, he remained a proud Singaporean, often crediting Singapore's cricketing journey as the inspiration behind his global work.

Arjun was more than a coach — he was a mentor, leader, and an embodiment of the Singaporean values of excellence, humility, and service. His legacy lives on through the players he inspired and the communities he touched across continents.

He will be deeply missed by his family, friends, players, and all who had the honor of knowing him.



***Rest in peace, Arjun.
Singapore is proud of you.***